

STRATEGIC PLANNING IN A DECENTRALISED SYSTEM | The German Example

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Agenda

- 1. Strategic driver**
- 2. German statistical system**
- 3. Balancing different expectations**
- 4. Commitment to common strategy**
- 5. Planning cycle**
- 6. Outlook: progress report**

Strategic driver ...

... the European Statistics Code of Practice

- **“The European Statistical System will be a world leader in statistical information services and the most important information provider for the European Union and its Member States.”**

... our common self-image

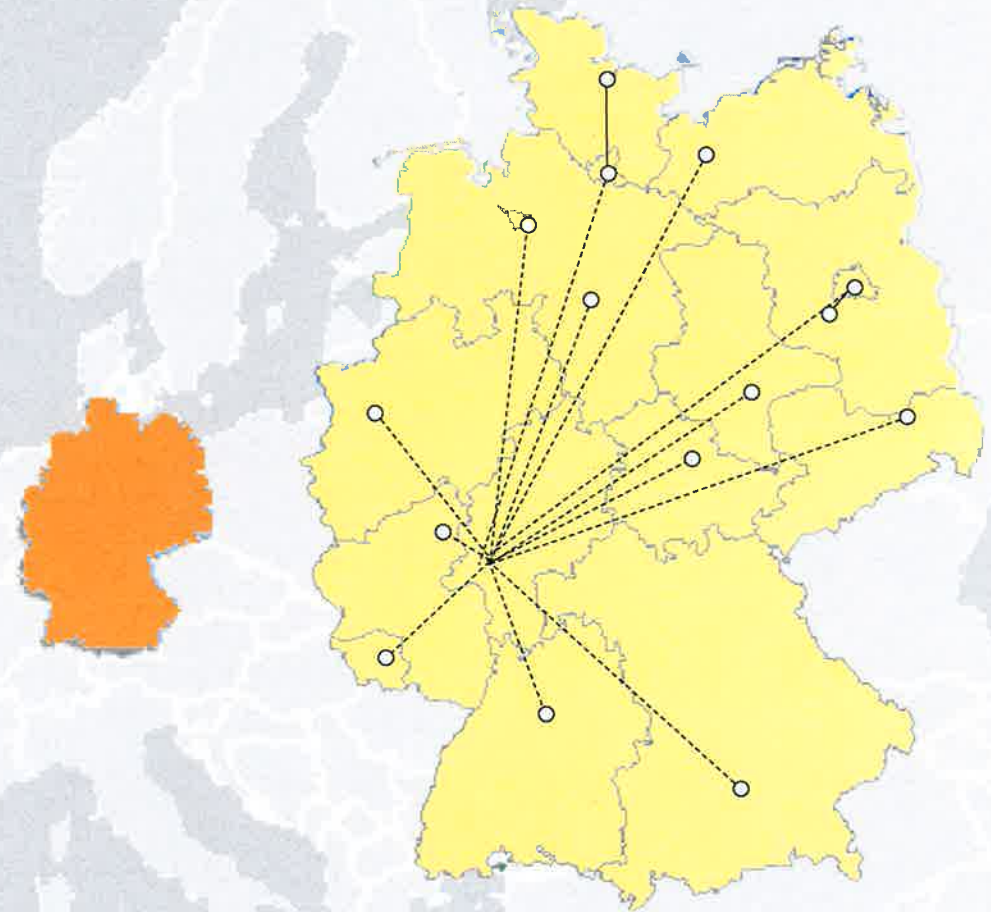
- **“The statistical offices of the Federation and the Länder will be the leading provider of high-quality and comprehensive statistical information on Germany, its Länder and communities...”**

How do we get there?

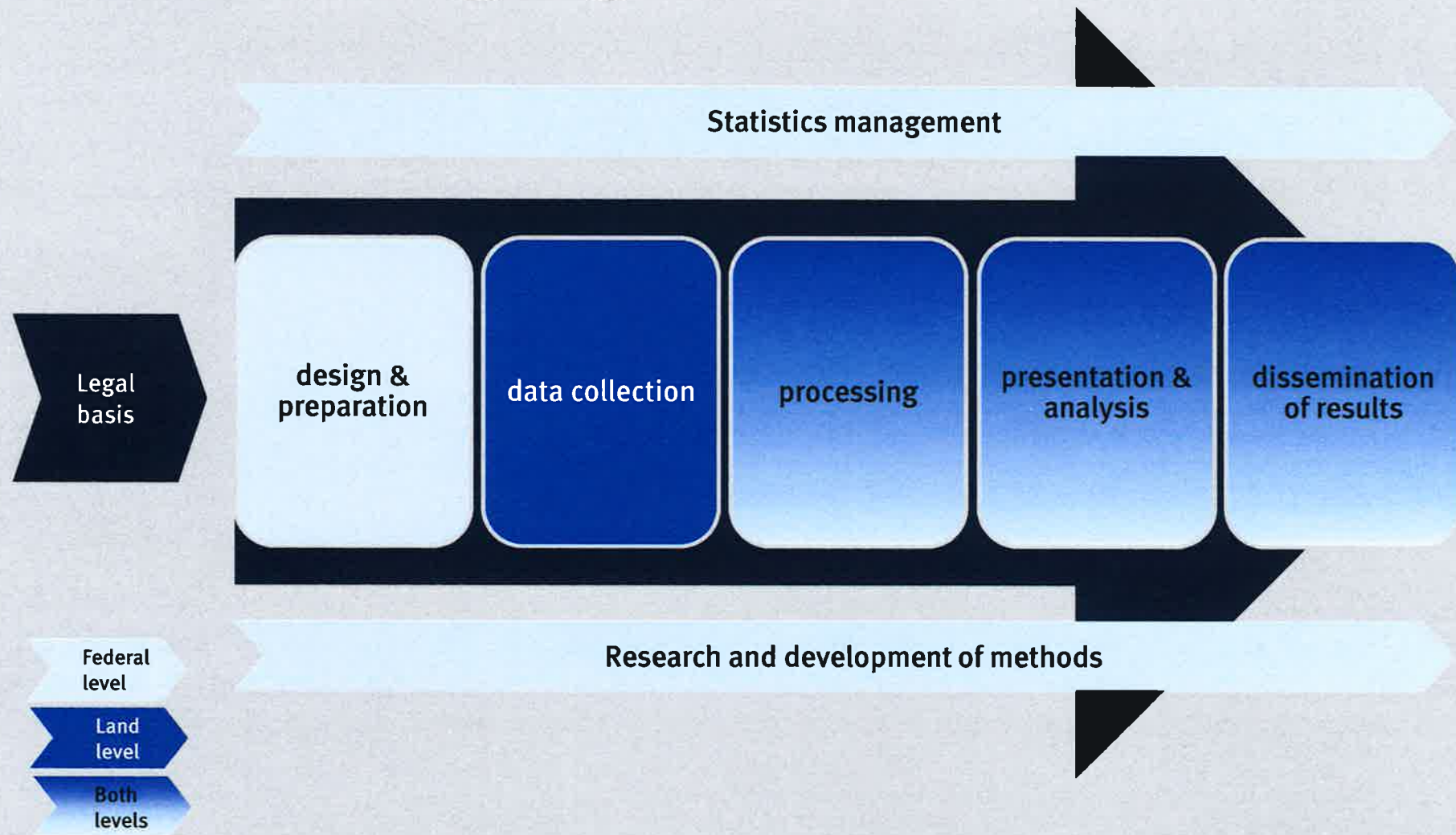


„Statistical Map“ of Germany

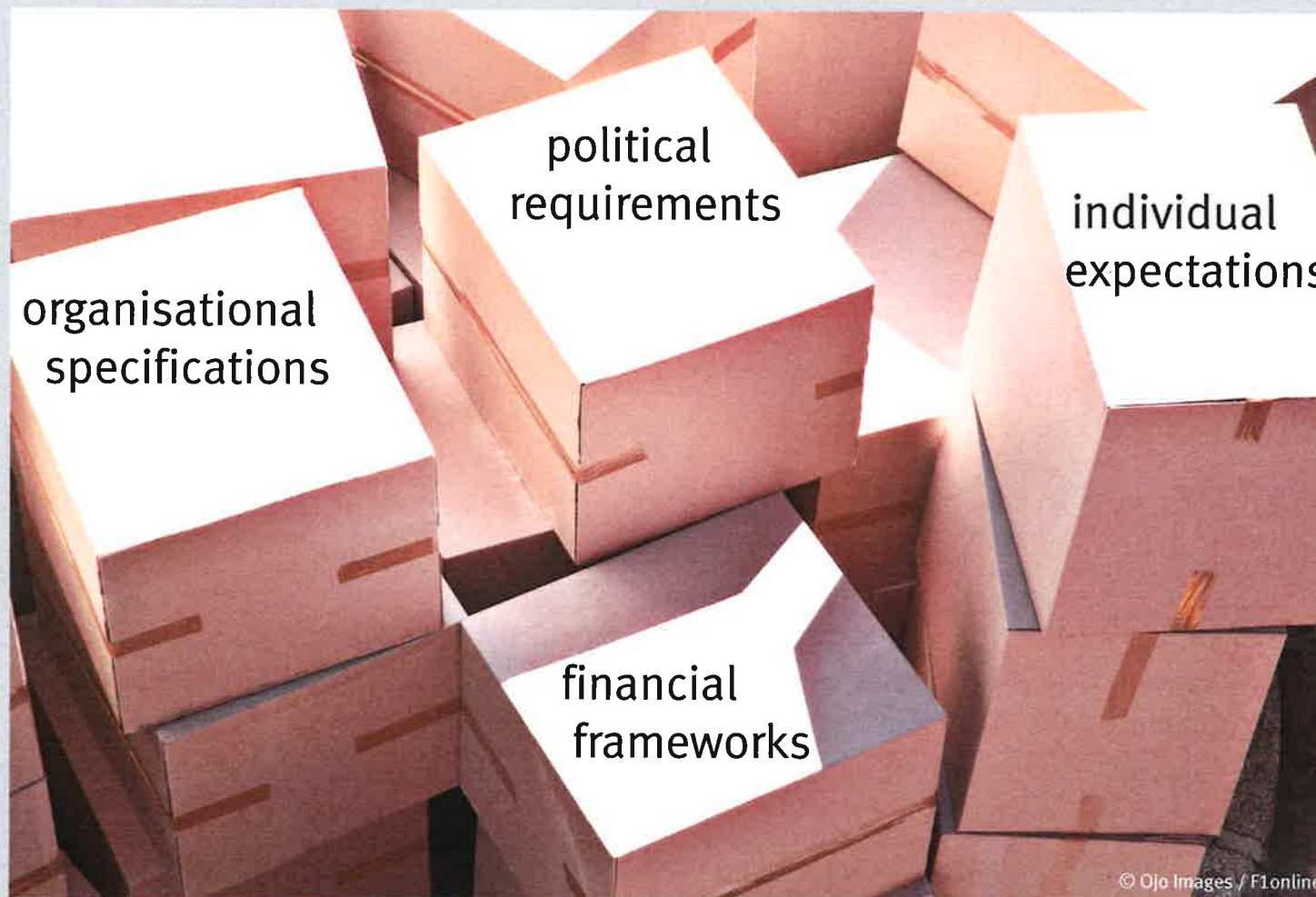
- We are not alone ...
- Federal structure
- Division of tasks
- Cooperative approach



Work-sharing organisation



Different perspectives ...



... ask for coordination



Commitment to common strategy

organising strategic efforts >

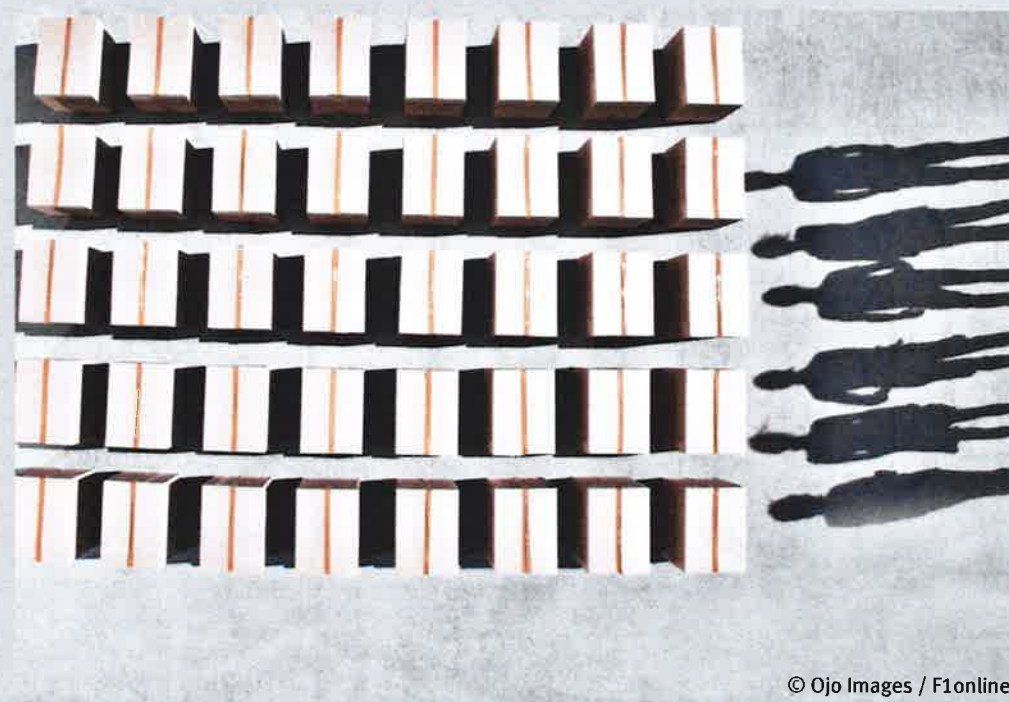
40-50 measures >

delegated accountability >

short-term reporting >

strategy check >

Strategic Priority Plan



Strategic key areas

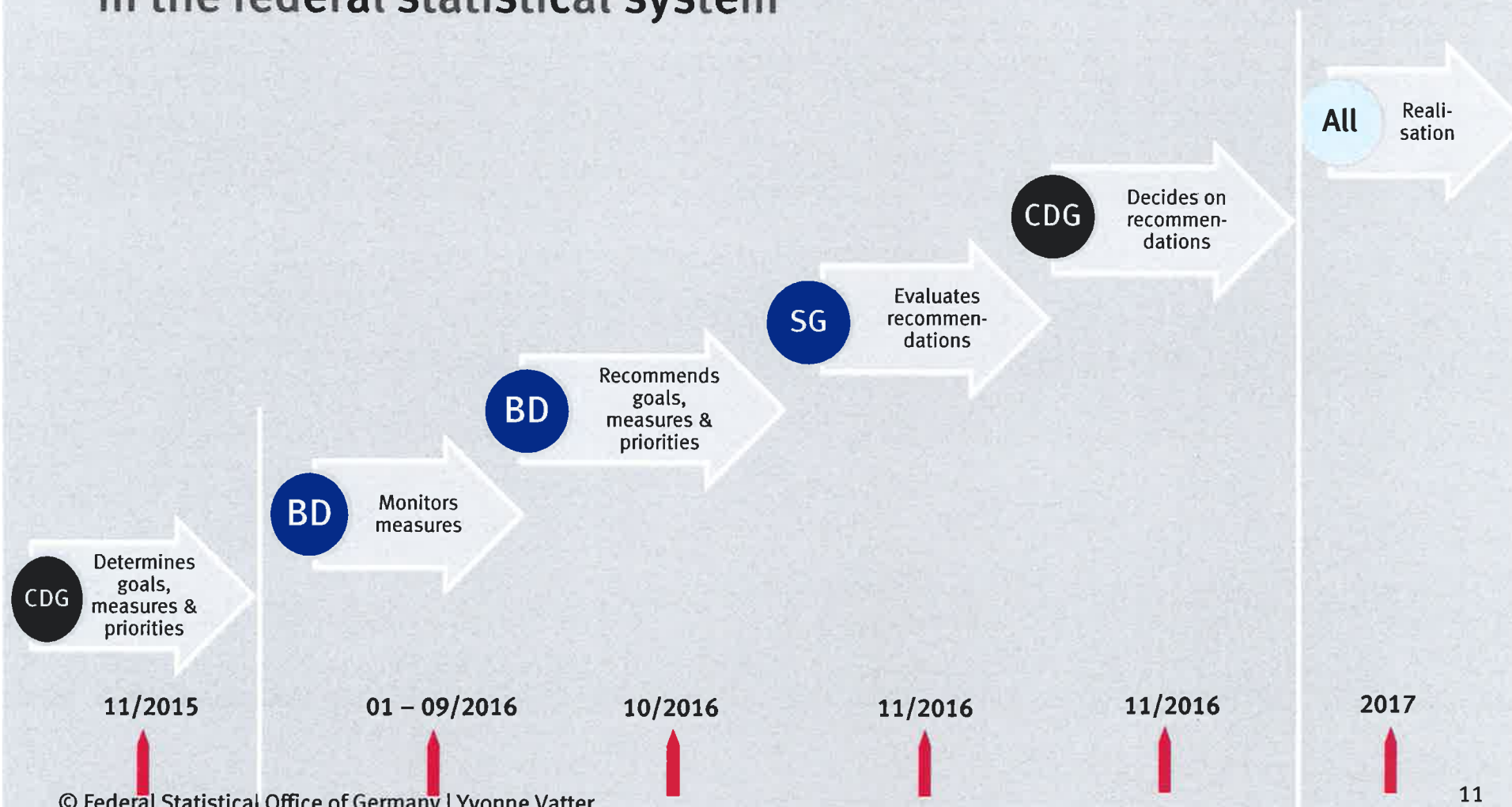


QUALITY
ORGANISATION
EXTERNAL PERCEPTION
STATISTICS INFRASTRUCTURE
SMALL-AREA DATA



ACCOUNTING SYSTEMS
STATISTICAL CLUSTER
CENSUS

Strategic Planning Process in the federal statistical system



There is still some way to go: consolidated progress report

What does <
progress mean?

Can progress be <
measured?

Can we commonly <
agree on progress?

What is the <
consequence?



- > Constantly identifying status quo
- > Sharing the same understanding
- > Balancing expectations
- > Commonly agreeing on long- and middle-term development

THANK YOU VERY MUCH FOR YOUR ATTENTION!



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